



## TVM & THE APACHE SOFTWARE FOUNDATION Why I am

MARKUS WEIMER

MEMBER, APACHE SOFTWARE FOUNDATION

ARCHITECT, MICROSOFT ML PLATFORM

Pays me to be here

here



Intro about the ASF



The Apache Way



Community choices



Next steps



### Open.

The Apache Software Foundation provides support for the Apache Community of open-source software projects, which provide software products for the public good.

### Innovation.

The Apache projects are defined by collaborative consensus based processes, an open, pragmatic software license and a desire to create high quality software that leads the way in its field.

### Community.

We consider ourselves not simply a group of projects sharing a server, but rather a community of developers and users.

### HISTORY: APACHE HTTPD

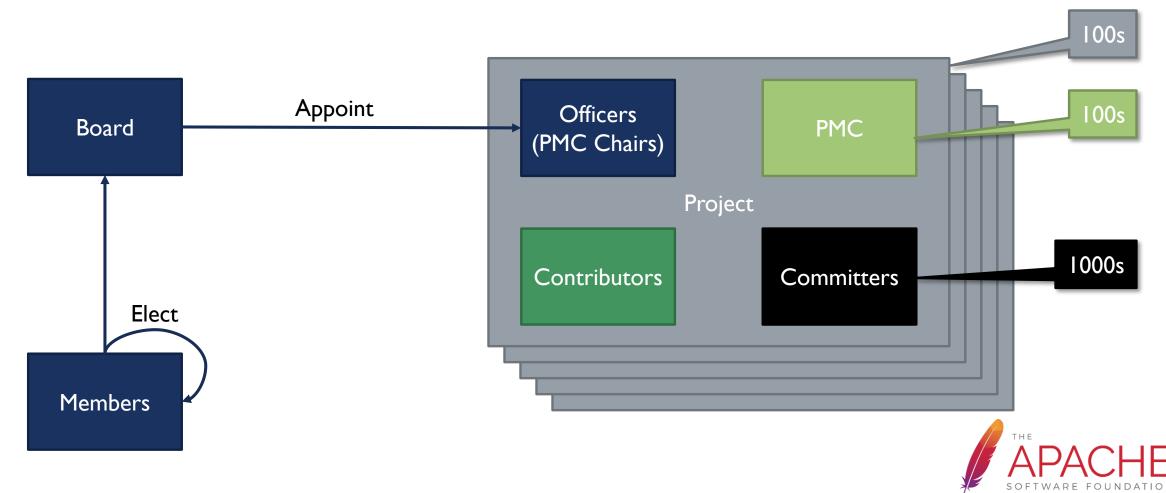
Admins trading patches for NCSA webserver

First release of httpd

Non-profit,
membership
based
corporation
Protects
contributor
and intellectual
property

Most widely
deployed
webserver for
19 years [1]

### WHAT IS THE ASF? -- A NON-PROFIT COOPERATION



### PROJECT LIFECYCLE

Incubation

- Curriculum to learn responsibilities/procedures necessary to protect foundation: Diverse community, accept new contributors, develop "in the open"
- Searching for a purpose and a role in the ecosystem.

Mature

- More users/legacy/visibility
- Massive ego; "conquered the web", etc.
- Propose new abstraction/interface, rather than deep changes to core function

Attic

- Project retirement stage
- Code still available, may be "complete", but community has moved on



Intro about the ASF



The Apache Way



Community choices

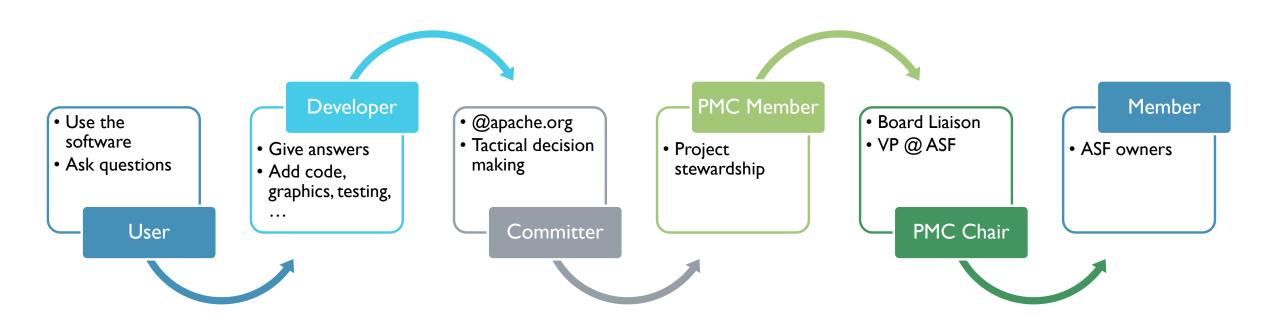


Next steps

### **CORE PRINCIPLES**

- Collaborativeostoftweadevellevellepenent
- Respectiful homene, ste, cherichal-licase bases d'action
- Comsisteetlylyighghaditalitytsaftware
- Commercial-friendly standard license
- Faithful implementation of standards
- Security as a mandatory feature

Community over code



### MERITOCRACY AND ROLES

Be easy to work with

Don't be a sycophant
Disagree respectfully
Focus on the technical details

Implied, occasionally explicit aversion to "leaders"

Roles are responsibilities; authority necessary to perform function e.g., releases are lock-free; a struggling RM can (should) be preempted Leads rotate, authority partitioned to subdomains

### AUTHORITY IN APACHE

### **Explicit consensus**

- Releases, new committers / PMCs, rules changes, ...
- [DISCUSS], [VOTE], [VOTE][RESULT] email threads

### **Implicit consensus**

- Code changes, documentation, ...
- Given by absence of veto

### **Veto powers**

- Every committer
   has veto powers
   against code
   changes based on
   technical reasons
- Pro tip: never argue whether the reasons are technical

CONSENSUS DRIVEN DEVELOPMENT

### **VOTING**

- +1: I want this to happen
- +0: Meh
- -0: Ewh, really?
- -1: No way. Veto (where possible)

- Binding: The vote counts
  - E.g. PMC votes on release (majority vote)
- Non-binding
  - E.g. User votes in a release

Voting should be relatively rare. The goal is that the project proceeds by **consensus**, and its members negotiate outcomes with one another. The votes (+1, -1, ...) are sometimes used in discussions to express opinions outside of a [VOTE] thread.





user@ for usage questions

dev@ for development discussion

private@ for personal and legal matters



### Easy to search and archive

E-Mails follow <u>RFC 3676</u>
Plain text, Markdown where needed Quoting with `>`

### COMMUNICATIONS

# "If it didn't happen on the mailing list, it didn't happen"



### LESSON: THE APACHE PROCESS LEADS TO BETTER SOFTWARE

"If it isn't on the mailing list, it didn't happen"

### The bad:

- Higher latency per issue: Discussing things over email takes longer
- This can be trained and gets get better over time.

### ■ The good:

- Full visibility, no need for meetings to "bring everybody on the same page"
- Documents the decision process, not just the outcome
- Every developer (even the shy ones) have equal influence.

### The phenomenal:

- Quality goes up (code as well as discussion becomes part of your CV)
- Throughput goes up (less blockage, uncertainty)



Intro about the ASF



The Apache Way



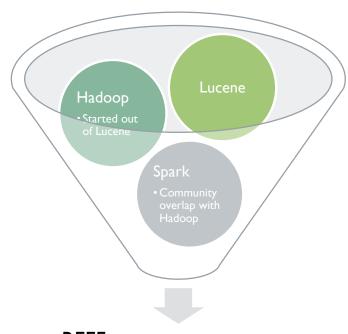
Community choices



Next steps

### PROCESS HISTORY

- As communities form, they make their own rules
- In practice, people copy / merge the rules from past projects
- REEF copied from Spark and Hadoop, which in turn spawned from Lucene



#### **REEF**

• Looks towards Spark and Hadoop

### CTR VS. RTC

```
C:\s\reef [master]> git log --oneline
b5c807a [REEF-1373] Convert IClock to an interface
6b67524 [REEF-1420] Dispose IGroupCommClient/Network Service from IMRU tasks
af8b908 [REEF-1369] Remove obsolete RuntimeClock.RegisterObserver
f2b9b84 [REEF-1421] Transport Client inner thread is not canceled when the object is disposed
1a2f120 [REEF-1410] Validate Task constructor failure => FailedTask Event
dbd628a [REEF-1414] Condition to EvaluatorExitLogger is inverted for RuntimeStop
414d4b4 [REEF-1392] Adding IObserver<ICloseEvent> for IMRU tasks
b564736 [REEF-1345] Define IMRU task exceptions
d5a671b [REEF-1403] Deadlock between ContextRuntime.StartTask and HeartBeatManager.OnNext(Alarm)
f5ae659 [REEF-1306] Remove OnDriverReconnect from parameter in DriverConfiguration
bf5caab [REEF-1396] Fix testFailureRestart to validate that the restarted Evaluators are received
4c0207e [REEF-1409] Upgrade HDP2.4 docker image to use 2.4.2 repository
947b18e [REEF-1398] Update version to 0.16.0-SNAPSHOT
b495935 [REEF-1400] Update update_website.py script to include pom.xml file
e03fa36 [REEF-1401] Fix Driver Restart to correctly use the right folder
```

### JIRAS, CODE REVIEWS AND COMMITS

- Design discussions happen on JIRA (yay!)
  - People are comfortable and encourage many open JIRAs
  - Example [MapReduce-279] (YARN) was open for 3.5 years.
  - Often, the committer closes issue (2<sup>nd</sup> best option)
- Code reviews happen on GitHub
- Commit messages link back to both.
  - Committer who does the merge also rebases to current `master`
  - Commits are squashed to create a linear commit history
  - "True history" is preserved on GitHub

### **COMMIT MESSAGES**

- Valid Markdown
- Link to JIRA
- Link to Pull Request
- Useful one-line summary

```
[REEF-1410] Validate Task constructor failure => FailedTask Event
This addressed the issue by
  * Fixing heartbeat failure if task fails to start.
  * Adding a test to verify Task failure message.

JIRA:
  [REEF-1410](https://issues.apache.org/jira/browse/REEF-1410)

Pull Request:
  This closes #1019
```







RELEASE MANAGER CREATES A BRANCH, BEGS FOR HELP

MAJORITY OF PMC VOTES, BECOMES THE NEXT RELEASE (FOUNDATION RULE)

VERSION ASSIGNED DURING THE VOTE

### **RELEASES**



Intro about the ASF



The Apache Way



Community choices



Next steps

AGENDA

### **NEXT STEPS**



WRITE A PROPOSAL



FORM AN INITIAL PMC AND COMMITTER GROUP



SEND THE PROPOSAL TO THE APACHE INCUBATOR

## THANKS FOR YOUR TIME!

- weimer@apache.org
- Markus.Weimer@Microsoft.com
- @markusweimer
- http://markusweimer.com



### **RESOURCES**

- https://www.apache.org/foundation/how-it-works.html
- https://wiki.apache.org/hadoop/HowToContribute
- https://wiki.apache.org/hadoop/HowToCommit
- http://www.catb.org/~esr/faqs/smart-questions.html
- https://issues.apache.org/jira/browse/HADOOP (YARN/MAPREDUCE/HDFS/...)
- <u>http://producingoss.com/</u> (Karl Fogel, Subversion)
- http://www.infoworld.com/article/3079813/open-source-tools/the-apache-foundations-incredible-rise.html